# Documents in support of Evaluation Process Based on July 2022 – June 2025 Collective Bargaining Agreement

## Overview of Process:

Step 1:	Determine who is due for evaluation this semester. Inform Department Chairs and send list to HR (indicating who is under Tenure Review vs. Regular Evaluation vs. Reevaluation due to NI or U rating in previous semester)
Step 2:	Conduct observations and hold review meetings as stated in the CBA; complete the attached form and gather signatures. Pull together all documents listed in CBA
Step 3:	Submit through college-level review process (as defined by college)
Step 4:	Check to make sure all of the following items are gathered and signed:
	<ul> <li>[FORM C4] President's Summary Evaluation Report</li> <li>[FORM C2] Tenure Review Committee Employment Recommendation for Probationary, Non-Tenured Faculty form OR</li> </ul>
	<ul> <li>□ [FORM C1] Summary Administrator &amp; Peer Evaluation Form</li> <li>□ [FORM A1] Faculty Self-Appraisal Report (if completed by faculty member)</li> <li>□ [FORM A2*] Administrator and Peer Evaluation Form</li> </ul>
	<ul> <li>Student Evaluation Summary Report or note if they were not valid or not available</li> <li>Confidentiality Agreements for each evaluation committee member</li> <li>*This is a newly formatted form that will be used for all faculty evaluations (tenure track and non-tenure track)</li> </ul>
Step 5:	Please send this evaluation packet to Human Resources (printed copies are preferred)

## **Appendix D: Evaluation Forms**

## Appendix D1: Preamble

The purposes of evaluation are described in Article 11 (Tenure) and Article 12 (Evaluation). The following pages contain the evaluation forms that are to be used in support of these evaluation processes.

Faculty who are being evaluated are to complete their Self-Appraisal Report (Form A1); the Evaluation Committee members are to complete the Administrator and Peer Evaluation Form for Faculty (Form A2). Form A2 is a comprehensive evaluation form that is to be used for the evaluation of non-contract, full-time tenured, full-time temporary, and tenure-track faculty. Complete all sections that pertain to the evaluatee's current assignment.

For those faculty who are going through the tenure process, please be sure to also complete the Tenure Review Committee Employment Recommendation (Form C2); other evaluation committees will complete the Summary Administrator and Peer Evaluation Form (Form C1).

#### **Instructions for Evaluation Committee Members:**

- Rate only those areas where you possess first-hand knowledge based on direct observation of evaluatee's performance and/or other substantiated sources.
- You may use the rating system below for each applicable criterion
- Provide a narrative response where applicable.
- You may use the electronic version of this form (comment boxes are expandable) or hard copy to be completed
  manually. If needed, attach extra sheets of paper to accommodate detailed responses and cite the section and
  item being addressed.

	RATING SYSTEM
E	Excellent
S	Satisfactory
N	Needs to Improve
U	Unsatisfactory
N/O	Not Observed
N/A	Not Applicable

## Appendix D2: For Tenure Review of Probationary Faculty

**Overview:** This overview is intended to indicate what the committee will be looking for as evidence that candidates have satisfied the tenure criteria listed in the VCCCD/AFT contract.

#### **Tenure Review Process:**

The tenure review process should ensure that students have access to the most knowledgeable, talented, creative, and student-oriented faculty available. To that end, an up to four-year probationary period provides sufficient time for contract employees to understand the expectations for tenure, to develop the skills and acquire the experience to participate successfully in the educational process, and to use the District's and other resources for professional growth. The process should promote professionalism and enhance academic growth by providing a useful assessment of performance, using clear evaluation criteria. (Article 11.1 A)

Expectations identified below are divided into "years" to help chart out a typical path to tenure; this is not a rigid timeline for meeting the tenure criteria. Tenure may be granted in any year of the process. The list of considerations is not all-inclusive; there are many additional ways criteria can be fulfilled.

The committee will consider student evaluations (if appropriate to the assignment) peer observations, and the candidate's portfolio as measures of how all criteria have been satisfied.

Year One: The principal focus of evaluation in year one is typically the faculty member's primary assignment (35 hours per week) and professional responsibilities (an average of 5 hours per week.) The evaluation should consider the proportion of the primary assignment to other criteria listed. Typically, this first phase is when the faculty member orients her/himself to the college regulations, to the utilization of services for students, and to the subject discipline as taught by the department or to the service area as provided by the department. The committee will be looking for evidence of the following:

## For classroom faculty:

- 1. Demonstrates knowledge of subject matter and awareness of current developments and research in field.
- 2. Demonstrates effective communication with students and uses of teaching methods appropriate to the subject matter.
- 3. Administers appropriate testing and measurement of student progress.
- 4. Clearly communicates syllabi course objectives and expectations of students.
- 5. Meets course objectives by implementing requirements listed in the official course outline.

#### For non-classroom:

- 6. Demonstrates a good command of the subject matter and awareness of the current developments and research in the field.
- 7. Demonstrates effective communication with students and effective use of methods appropriate to the area of assignment.
- 8. Clearly identifies goals and expectations to students.
- 9. Meets program objectives.

#### For both classroom and non-classroom:

- 10. Maintains class, office and/or service hours as scheduled.
- 11. Accurately reports records, census data, and/or other documentation in a timely manner.
- 12. Participates in new faculty orientation sessions and/or in the faculty mentoring program.

- 13. Participates in professional development activities designed to strengthen the ability to work with diverse student populations, to teach effectively and/or to measure student progress.
- 14. Participates in department and division meetings.
- 15. Attends graduation, college forums and/ or other campus-wide events.
- 16. Other activities listed in Article 11

**Year Two:** The second year should continue to consider the faculty member's primary assignment as emphasized in numbers one through eleven above. This year will focus on the continued development of subject matter expertise. In addition, the faculty member would be expected to begin to play a more active role in department and division meetings and activities.

Beyond the items described under year one, the committee will be looking for evidence that documents some of the following: (average of 5 hours a week for range of activities listed in Article 5)

- 1. Continued development of subject expertise through, for instance, attending conferences or workshops, subscribing to professional journals, or meeting with faculty counterparts at other institutions.
- 2. Continued participation in professional development activities designed to strengthen ability to work with diverse student population.
- 3. (For classroom faculty) improved ability to track student progress and achievement (portfolios, classroom assessment techniques, capstone experiences, etc.)
- 4. Active participation in department and division meetings and activities.
- 5. Development of updated course outlines, participation in curriculum review, or development of a new program or service appropriate to the faculty assignment.
- 6. Active participation on one or more campus committees.
- 7. Active involvement in one or more community activities or organizations designed to serve the community or to link college students to community resources.

**Year Three:** In year three, the emphasis (beyond the primary assignment) is on increasing involvement in campus governance and on professional development. In addition, the tenure candidate will be expected to continue actively participating in department and division meetings and activities.

Beyond the items described under the first and second year, the committee will be looking for evidence of some of the following additional kinds of activities:

- 1. Continued development of subject expertise through attending conferences and/or workshops, or through making presentations at conferences and/or workshops.
- 2. Continued participation on one or more campus committees.
- 3. Continued development of skills designed to perform effectively in the classroom or service area and to improve ability to work with a diverse student population.

**Year Four:** Further development of the areas previously listed.

## Form A1: Faculty Self-Appraisal Report for Full/Part Time Faculty

(The purposes of evaluation are described in Article 11 and Article 12 of the VCCCD Agreement)

NAME OF EVALUATEE:			DATE:
POSITION OF EVALUATEE:			
Location: Moorpark College	Oxnard College	] Ventura College	Other (specify):
This form is your self-appraisal report, which i form to the division office before the committe of faculty performance in service to the studen	e meeting. The primary purpose		
This form should be completed and forwarded Space is provided below for each topic/question	•		•
List those activities and/or recent according courses you have recently taken, p attended, papers you have delivered or activities.	articipation in professional	associations, confe	- · · · · · · · · · · · · · · · · · · ·
2. Cite the goals and plans for profession you accomplished those goals and pla		n your last self-asses	sment report and describe how
3. What are your goals and plans for procompleting these goals improve your			ars, and how would successfully
4. This question for is Full-Time Faculty hours per week. Please describe the a you served on college committees do development outcomes from that involved discussing departmental SLOs continuing professional develop sponsorship and support of study employment interviewing college, district, county, regiona department and division meetin curriculum development or review program development, review, or articulation and matriculation	activities you engaged in sinuring this evaluation period, olvement?  ment lent activities  I, state-wide committees gs ew coordination	ce your last evaluati what were your co contributing to gra recruitment and h registration advise	on to meet this requirement. If intributions and/or professional ant proposals/research projects igh school relations ement by governance pdating of course outlines and interface
5. What can be done by the college to he	elp improve your services?		
Please retain a copy of this form for use in your placed in your personnel file.	next evaluation. A copy of your eval	uation forms and a summ	ary of your student evaluations will be
Faculty Member's Signature			Date

## Form A2: Administrator and Peer Evaluation Form for Faculty

(The purposes of evaluation are described in Article 11 and Article 12 of the VCCCD Agreement)

NAME OF EVALUATEE:	EVALUAT	ION PERIOD: Year:
Evaluator:		Fall: Spring: Spring:
Observation Date: Duration (minutes):	Course (if applicable)	: # of students:
Type of Evaluator: (check one) Peer Department Cl	hair or Designee  Admin	istrator
Location: (check one)  Moorpark College  Oxnard College	ege	Other (specify):
POSITION OF EVALUATEE: (check one)		Discipline:
☐ Non-Contract ☐ Full-Time, Tenured ☐ Full-T	Γime, Non-Tenure-Track	
☐ Tenure-Track: ☐1 <sup>st</sup> Contract ☐ 2 <sup>nd</sup> Contract ☐ 3 <sup>rd</sup> Co	ontract: Years 3 and 4	
Type of Observation: (check all that apply and complete appl	ropriate sections)	
☐ Instructor ☐ Athletic Director/	Coach [	Librarian
☐ Counselor ☐ Coordinator		Counselor/Coordinator
Other (specify):		
Do not sign this form until you have completed the evaluation	meeting.	
I am aware of my rights as provided in Article 11 and/or Arti am aware of the opportunity to add my own comments and re president if I so desire.	v	•
Faculty Member's Signature	Date	
Evaluator's Signature	Date:	
Administrator & Peer Evaluation Form for Faculty (	page 1)	(Appendix D, Form A2 rev. 2/14/2023)

## PURPOSE, INSTRUCTIONS, AND DEFINITIONS

(Do not proceed without reading instructions.)

<u>The Purpose of Evaluation is:</u> "...to provide a genuinely useful and substantive assessment of faculty performance, to recognize and acknowledge good performance, to enhance performance, and to help employees further their own growth. The evaluation process should be implemented in a positive, supportive manner that encourages self-improvement and excellence in the faculty member's areas, promotes professionalism and enhances performance." (*From Section 12.1 of the Agreement between the VCCCD and AFT Local 1828.*)

## **General Reminders:**

The following steps will be followed for all evaluations:

- Rate only those areas where you possess first-hand knowledge based on direct observation of evaluatee's performance and/or other substantiated sources.
- Use the rating system on the right for each applicable criterion.
- Provide a detailed response where applicable.
- If needed, attach extra sheets of paper to accommodate detailed responses and cite the section and item being addressed.

	RATING SYSTEM
E	Excellent
S	Satisfactory
N	Needs to Improve
U	Unsatisfactory
N/O	Not Observed
N/A	Not Applicable

For selection of observation dates and times, except for during tenure review observations (which shall follow the procedures as defined in Article 11 and where two evaluators may attend the same section during the first scheduled visit):

- For non-classroom faculty, each faculty committee member will observe a different session (e.g., one-on-one appointments, group appointments, workshops, orientations, class presentations).
- For classroom faculty, each faculty committee member will observe a different section. The Dean or administrative designee may, but is not required to, observe the same session as a faculty committee member.
  - o When only two (2) sections are assigned, faculty observers shall observe different sections.
  - When a single (1) section is assigned, faculty committee members shall observe on different dates.
  - o When an evaluatee teaches courses in more than one modality, at least two modalities must be observed.
  - o The following may be considered separate courses for the purpose of evaluation observations:
    - A lecture and lab list under the same CRN but separate in time and/or space.
    - The in-person and asynchronous components of a hybrid class.

**Tenure Review of Probationary Faculty** - *Please review Article 11 of the collective bargaining agreement <u>before</u> proceeding. Pursuant to Article 11.6 B (5) there is a "Difference in [evaluation] Criteria Weighting for First, Second, and Third Contracts." Select and use the appropriate criteria to be weighted the most by Tenure Review Committee members when completing this evaluation process.* 

- 1<sup>st</sup> and 2<sup>nd</sup> contract: All criteria considered, with the <u>primary assignment criteria</u> most important.
- 3<sup>rd</sup> contract: All criteria considered, with candidate expected to be <u>fully participating</u> member of campus community

Prof	Pessionalism & Responsibility (All Faculty)	E	S	N	U	NO	N/A
1.	Demonstrates cooperation and sensitivity in working with colleagues and staff.						
2.	Willingness and availability to assist students.						
3.	Submits required departmental reports and other necessary paperwork, including census, and/or positive attendance, student learning outcomes documentation, and grades on time.						
4.	Orders textbooks, instructional materials, and equipment in a timely manner.						
5.	Maintains work schedule and keeps appointments.						
6.	Exercises good judgment in the use of facilities, equipment, supplies, and VCCCD learning management system (if applicable).						
7.	Observes health and safety regulations.						
8.	Makes a positive contribution to the department.						
9.	Meets flex requirements.						
10.	Demonstrates continuing professional development in subject areas of assignment.						
11.	Demonstrates progress toward self-determined individual and developmental goals.						
12.	Demonstrates awareness and sensitivity in working with students of diverse racial and ethnic backgrounds, sexual orientation, age, socioeconomic status, language, veteran status, religion, political perspective, and/or lifestyle, including responsiveness to the educational needs of diverse students.						
	ents on Professionalism and Responsibility: endations, recognition, strengths/weaknesses, etc. Please explain how youry.)	ı reach	ed yoı	ır conc	clusion	l is whe	re

Full-	Time Faculty Responsibilities	E	S	N	U	NO	N/A
curren respon	evaluate only the faculty member's participation in the activities they have chosen during the t evaluation period. (Only evaluate areas about which you have direct personal knowledge.) The sibilities listed below are representational of the different roles faculty may have depending on iscipline and current assignment.						
1.	Maintains office hours and is accessible to students.						
2.	Participation in college, district, regional, and state-wide committees, projects, and/or student organizations in furtherance of the mission of the college.						
3.	Contributes to curriculum development.						
4.	Participates in department and division meetings.						
5.	Participates in overall departmental program development, maintenance, evaluation, updating of course outlines, student learning outcomes documentation, and/or expansion of programs.						
6.	Provides information for the development of departmental, college, and/or district budgets.						
7.	Sponsors and provides support for student activities.						
8.	Participates in screening/hiring committees.						
9.	Participates in faculty governance, representation, and advocacy.						
10.	Participates in community outreach and interface.						
11.	Participates in recruitment and high school relations.						
12.	Conducts registration advisement.						
13.	Participates in articulation and/or matriculation.						
14.	Writes or contributes to grant proposals and/or research projects.						
15.	The faculty member has fulfilled commitments with respect to any committees, projects, or activities they have chosen during the current evaluation period.						

<b>Comments on Full-Time Responsibility:</b>	

(Comm necesso	endations, recognition, strengths/weaknesses, etc. Please explain how you ary.)	reach	ed yoi	ır conc	clusion	is whe	re
	OBSERVATION/JOB PERFORMANCI (Answer all applicable areas)	Ξ					
Nature (	of Work in Progress (All Faculty)						
observed appropri alternati evaluato	activities of the students. In the case of non-classroom observation, described. Include specific comments about the appropriateness and effectiveness of iate, note what was commendable, make constructive criticisms about what wes. If any ratings below satisfactory were issued, recommendations for increased in the Overall Summary and Recommendations phow you reached your conclusions.	of what t migh nprove	t you o t be in ement o	bserve iprove ire req	d. Who d, and juired	ere sugge of the	est
Fac	ulty/Student Interaction (All Faculty)	E	S	N	U	NO	N/A
1.	Engages students in lesson(s) taught or services provided.						
2.	Demonstrates sensitivity to differing student learning needs						
3.	Responsive to the needs of students with physical and/or learning disabilities.						
4.	Demonstrates an understanding of student support services by informing students of the resources available.						
5.	Stimulates student performance in fair and pedagogically sound ways.						
6.	Measures students' comprehension of content/skills in a variety of ways.						
7.	Provides regular and substantive interaction and feedback to students.						

# All Contract and Non-Contract Classroom Faculty – All Modalities

Inst	ructional Assignment Observation	E	S	N	U	NO	N/A
1.	Demonstrates knowledge of subject matter.						
2.	Demonstrates enthusiasm for course.						
3.	The content of the lesson is consistent with the course outline and there is evidence that course objectives are being taught,						
4.	Awareness of current developments and research in the discipline/field of study.						
5.	The teaching method and techniques observed are effective.						
6.	The lesson was at the appropriate level for the course.						
7.	Paces class or modules according to the level and material presented.						
8.	Communicates ideas clearly, concisely, and effectively.						
9.	Employs multiple teaching approaches where applicable.						
10.	Voice, delivery, and/or other communication are clear and understandable.						
11.	Conducts class in accordance with instructional schedule.						
12.	Uses class time effectively; meets contact hour expectations as defined in Course Outline of Record.						
	ents on Instructional Assignment Observation: endations, recognition, strengths/weaknesses, etc. Please explain how you ry.)	reach	ed you	ır cond	clusion	is when	re

## **Distance Education Instruction (if applicable)**

	<u>Observation</u>	E	S	N	U	NO	N/A
1.	Follows VCCCD distance education standards as adopted by Curriculum Committee/Academic Senates within the VCCCD.						
2.	Demonstrates competence in current distance education learning management system (LMS)						
3.	Evidence of regular, substantive interaction between instructor and students (areas such as announcements, discussions, and assignment feedback)						
4.	Evidence of interaction among students						
5.	Modules are organized and-set paced appropriately for level and material presented						
6.	Course Homepage and Introductory Module are organized and welcoming						
7.	Complies with Course Outline of Record						
8.	Complies with the Americans with Disabilities Act, Section 11135 of California Government Code, and policies implemented by California						
	Community Colleges Chancellor's Office and the Governing Board. (Evaluation shall not rely on automated ADA assessment tools).						
	(Evaluation shall not rely on automated ADA assessment tools).  ents on Distance Education Observation: endations, recognition, strengths/weaknesses, etc. Please explain how you						
ALU. Exce	(Evaluation shall not rely on automated ADA assessment tools).  ents on Distance Education Observation: endations, recognition, strengths/weaknesses, etc. Please explain how you	ı reach	ved you	ur conc	clusion		

## All Contract and Non-Contract Faculty Counselors and Counselor/Coordinators

Pres	entation Observation	E	S	N	U	NO	N/A
1.	Presents information and directions to students in a clear and organized way						
2.	Advisement methods and techniques utilized are effective						
Facu	ulty/Student Interaction	Е	S	N	U	NO	N/A
1.	Listens well and provides opportunities for students to express their concerns.						
2.	Helps students define and seek solutions to problems						
3.	Gives the student an opportunity for follow-up						
4.	Directs students to appropriate sources of information/assistance when advisable						
5.	Respects students' privacy						
Con	tant	E	C	N.T.		NO	NT/A
Con	tent	E	S	N	U	NO	N/A
1.	Demonstrates knowledge of district classes, resources, and programs					NO	
1.	Demonstrates knowledge of district classes, resources, and programs  Demonstrates knowledge of current course articulation and program						
1. 2. 3.	Demonstrates knowledge of district classes, resources, and programs  Demonstrates knowledge of current course articulation and program requirements  The content of the session observed was consistent with advisement						
1. 2. 3.	Demonstrates knowledge of district classes, resources, and programs  Demonstrates knowledge of current course articulation and program requirements  The content of the session observed was consistent with advisement objectives and student needs						
1. 2. 3. Assi	Demonstrates knowledge of district classes, resources, and programs  Demonstrates knowledge of current course articulation and program requirements  The content of the session observed was consistent with advisement objectives and student needs  gnment Objectives  Communicates and networks effectively with secondary and four-year		S	□ □ N		□ □ NO	□ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □ □
1. 2. 3. Assignment 1. 2.	Demonstrates knowledge of district classes, resources, and programs  Demonstrates knowledge of current course articulation and program requirements  The content of the session observed was consistent with advisement objectives and student needs  gnment Objectives  Communicates and networks effectively with secondary and four-year schools				U U	NO	N/A

## **Comments on Counselor Assignment Observation:**

(Commendations, recognition, strengths/weaknesses, etc. Please explain how you reached your conclusions where necessary.)

cop	oonsibilities	E	S	N	U	NO	N/
1.	Recruitment, selection, and orientation of the new faculty and classified employees who will be assigned to the department						
2.	Development of department's instructional/non-instructional schedule						
3.	Development and revision of curriculum including course outlines and course and catalog descriptions						С
4.	Evaluation of faculty in the department						
5.	Development and conducting of department meetings, and preparation and distribution of minutes of all such meetings						
6.	Communications with students, faculty, and other employees						
7.	Representation of, and liaison/advocacy for, the department within the College/District						
8.	Facilitate processes for program review and student learning outcomes/service unit outcomes assessment						
9.	Suggesting faculty to the Dean for substitute classroom/non-classroom assignments, as the needs arise						С
10.	Participate in the department's budget process						
11.	Coordination of review of requisite challenges or course placement exams						С

# All Contract and Non-Contract Faculty Librarians

Presentation and Content		S	N	U	NO	N/A
Communicates information clearly, concisely, and effectively						
Utilizes knowledge of current trends and technology in library information science						
Demonstrates knowledge of research methods and resources						
llty/Student Interaction	E	S	N	U	NO	N/A
Assists students to reach reference and research objectives.						
Facilitates self-reliance in library usage						
Assignment Objectives		S	N	U	NO	N/A
Consults with other librarians and departments to provide students with up-to-date information and programs.						
Assists in building, organizing, and maintaining library collection						
Remote Work (if applicable)		S	N	U	NO	N/A
Follows criteria listed in telework agreement						
ents on Librarian Assignment Observation: endations, recognition, strengths/weaknesses, etc. Please explain how yo	,	,				
	Communicates information clearly, concisely, and effectively  Utilizes knowledge of current trends and technology in library information science  Demonstrates knowledge of research methods and resources  Assists student Interaction  Assists students to reach reference and research objectives.  Facilitates self-reliance in library usage  gnment Objectives  Consults with other librarians and departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  ote Work (if applicable)  Follows criteria listed in telework agreement	Communicates information clearly, concisely, and effectively  Utilizes knowledge of current trends and technology in library information science  Demonstrates knowledge of research methods and resources  Interval Interaction  E  Assists students to reach reference and research objectives.  Facilitates self-reliance in library usage  Interval Interaction  E  Consults with other librarians and departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  Onte Work (if applicable)  E  Follows criteria listed in telework agreement	Communicates information clearly, concisely, and effectively  Utilizes knowledge of current trends and technology in library information science  Demonstrates knowledge of research methods and resources  Interval dity/Student Interaction  E S  Assists students to reach reference and research objectives.  Facilitates self-reliance in library usage  Interval departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  Interval department of the students of the sudents with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  Interval department of the sudents of the sud	Communicates information clearly, concisely, and effectively  Utilizes knowledge of current trends and technology in library information science  Demonstrates knowledge of research methods and resources  Lity/Student Interaction  E S N  Assists students to reach reference and research objectives.  Facilitates self-reliance in library usage  Consults with other librarians and departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  Tote Work (if applicable)  Follows criteria listed in telework agreement  Consults with up-to-date information and programs.  Follows criteria listed in telework agreement  Consults with up-to-date information and programs.	Communicates information clearly, concisely, and effectively  Utilizes knowledge of current trends and technology in library information science  Demonstrates knowledge of research methods and resources  Idty/Student Interaction  E S N U  Assists students to reach reference and research objectives.  Facilitates self-reliance in library usage  Consults with other librarians and departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  E S N U  Consults with other librarians and departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  Demonstrates knowledge of current trends and effectively  E S N U  Follows criteria listed in telework agreement	Communicates information clearly, concisely, and effectively  Utilizes knowledge of current trends and technology in library information science  Demonstrates knowledge of research methods and resources  Demonstrates knowledge of research methods and resources  BESNUNO  Assists students to reach reference and research objectives.  Facilitates self-reliance in library usage  BESNUNO  Consults with other librarians and departments to provide students with up-to-date information and programs.  Assists in building, organizing, and maintaining library collection  BESNUNO  NO  Follows criteria listed in telework agreement  BESNUNO  NO  Follows criteria listed in telework agreement

# All Contract and Non-Contract Athletic Directors and Faculty Coaches

Athl	etic Director/Coaching Responsibilities	E	S	N	U	NO	N/A
1.	Fulfills specific job description requirements.						
2.	Adheres to CCCAA Rules and Title IX Regulations.						
3.	Consults with appropriate college faculty and staff about related projects and work assignments.						
4.	Supervises the routine security, upkeep, repair, and replacement of facilities and equipment in assigned area of assignment.						
5.	Consults with Dean concerning all expenditures outside of the department budget.						
6.	Consults with Dean, or in the case of coaches the Dean and Athletic Director, concerning all fundraising activities and contracts with outside vendors.						
	ents on Athletic Director/Coaching Assignment Observation: endations, recognition, strengths/weaknesses, etc. Please explain how you ry.)	reach	ed you	ır conc	clusion	is whe	re

## **OVERALL COMMENTS / RECOMMENDATION:**

Comment on professional performance, specifying, where relevant, areas of excellence and areas requiring improvement. If there are areas requiring improvement, make constructive, specific recommendations to evaluatee. DE-specific comments, where applicable, should be made in a separate paragraph. **EVALUATOR'S OVERALL RATING (ALL FACULTY)** The DE Rating, if applicable, shall be integrated into the Evaluator's Overall Rating. Excellent Satisfactory Needs Improvement Unsatisfactory **Student Assessment Summaries/Forms** Viewed, Discussed, and Incorporated into Overall Rating Viewed and Discussed

Unavailable (Did not receive the minimum number of completed student appraisals, per Article 12.3.B.(5))