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### 1. Program/Department Description

#### 1A. Description

The WEL program offers numerous training options. Students can enroll into process- specific courses such as shielded metal arc-welding, flux-core arc-welding, gas metal arc-welding, or gas tungsten arc-welding to acquire skill sets on ferrous and non-ferrous metals. Students can complete a two-year Associate of Science degree which commonly leads to supervisor and shop management opportunities. Ventura College WEL students are prepared for a wide range of manufacturing metal fabrication-related positions such as certified welder, quality-control inspection, project designers, and various levels of supervision and business ownership.

## **Degrees/Certificates**

Program's courses are designed to articulate to UC and CSU for transfer students.

A.S. Welding Technology

Certificate of Achievement

American Welding Society weld certification

## 1B. 2012-2013 Estimated Costs (Certificate of Achievement ONLY)

Required for Gainful Employment regulations.

Students are required to purchase welding/safety gear. This consists of protective clothing, work boots, protective eye gear, welding hood, welding gloves. These items are purchased at the beginning of the introduction class and are used for the advanced classes also. Prices vary depending of quality/supplier. Generally \$150 and up.

|            | Cost |            | Cost |       | Cost |       | Cost |
|------------|------|------------|------|-------|------|-------|------|
| Enrollment |      | Enrollment |      |       |      |       |      |
| Fees       |      | Fees       |      |       |      |       |      |
| Books/     |      | Books/     |      |       |      |       |      |
| Supplies   |      | Supplies   |      |       |      |       |      |
| Total      |      | Total      |      | Total |      | Total |      |

### 1C. Criteria Used for Admission

No prerequisite required for introduction to welding. Prerequisite(s) required for advanced classes

#### **1D. College Vision**

Ventura College will be a model community college known for enhancing the lives and economic futures of its students and the community.

#### 1E. College Mission

Ventura College, one of the oldest comprehensive community colleges in California, provides a positive and accessible learning environment that is responsive to the needs of a highly diverse

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student body through a varied selection of disciplines, learning approaches and teaching methods including traditional classroom instruction, distance education, experiential learning, and co-curricular activities. It offers courses in basic skills; programs for students seeking an associate degree, certificate or license for job placement and advancement; curricula for

students planning to transfer; and training programs to meet worker and employee needs. It is a leader in providing instruction and support for students with disabilities. With its commitment to workforce development in support of the State and region's economic viability, Ventura College takes pride in creating transfer, career technical and continuing education opportunities that promote success, develop students to their full potential, create lifelong learners, enhance personal growth and life enrichment and foster positive values for successful living and membership in a multicultural society. The College is committed to continual assessment of learning outcomes in order to maintain high quality courses and programs. Originally landscaped to be an arboretum, the College has a beautiful, park-like campus that serves as a vital community resource.

### **1F. College Core Commitments**

Ventura College is dedicated to following a set of enduring Core Commitments that shall guide it through changing times and give rise to its Vision, Mission and Goals.

Student Success Innovation
 Respect Diversity
 Integrity Service
 Quality Collaboration
 Collegiality Sustainability

Access
 Continuous Improvement

### 1G. Program/Department Significant Events (Strengths and Successes)

This program gives students a marketable skill who may otherwise not have an opportunity to gain a college education. The program also helps the business community by supplying a pool of skilled personnel.

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## K. Organizational Structure

President: Robin Calote

Executive Vice President: Ramiro Sanchez
Assistant Dean: Kathleen Schrader
Department Chair: Casey Mansfield

## **Instructors and Staff**

| Name                             | Michael Clark  |
|----------------------------------|--|
| Classification                   | Faculty/Professor  |
| Year Hired                       | 2004   |
| Years of Work-Related Experience | 33   |
| Degrees/Credentials              | Certified Welder ,Certified Welding Inspector, Certified Welding |
|                                  | Educator   |

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#### 2. Performance Expectations

## **2A. Student Learning Outcomes**

# 2A1. 2012-2013 - *Institutional* Student Learning Outcomes

- 1. Communication written, oral and visual
- 2. Reasoning scientific and quantitative
- 3. Critical thinking and problem solving
- 4. Information literacy
- 5. Personal/community awareness and academic/career responsibilities

# 2A2. 2012-2013 Program Level Student Learning Outcomes For programs/departments offering degrees and/or certificates

- 1. Set up equipment and perform basic welding processes.
- 2. Read and interpret blueprint drawings commonly used in welding fabrication.
- 3. Understand basic metallurgy and material selection used in welding

# 2A3. 2012-2013 - Course Level Student Learning Outcomes

Attached to program review (See appendices).

## 2B. 2012-2013 Student SUCCESS Outcomes

- 1. The program will increase its retention rate from the average of the **program's** prior three-year retention rate. The retention rate is the number of students who finish a term with any grade other than W or DR divided by the number of students at census.
- 2. The program will increase its retention rate from the average of the **college's** prior three-year retention rate. The retention rate is the number of students who finish a term with any grade other than W or DR divided by the number of students at census.

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- 3. The program will increase the student success rates from the average of the **program's** prior three-year success rates. The student success rate is the percentage of students who receive a grade of c or better.
- 4. The program will increase the student success rates from the average of the **college's** prior three-year success rates. The student success rate is the percentage of students who receive a grade of C or better.
- 5. Students will complete the program earning certificates and/or degrees.

# 2C. 2012-2013 Program OPERATING Outcomes

- 1. The program will maintain WSCH/FTEF above the 525 goal set by the district.
- 2. Inventory of instructional equipment is functional, current, and otherwise adequate to maintain a quality-learning environment. Inventory of all equipment over \$200 will be maintained and a replacement schedule will be developed. Service contracts for equipment over \$5,000 will be budgeted if funds are available.

## **2D.** Mapping of Student Learning Outcomes - Refer to TracDat

## 3. Operating Information

## 3A. Productivity Terminology Table

| Sections | A credit or non-credit class.  |  |  |
|----------|--|--|--|
| Sections |  |  |  |
|          | Does not include not-for-credit classes (community education).   |  |  |
| Census   | Number of students enrolled at census (typically the 4 <sup>th</sup> week of class for fall and spring). |  |  |
| FTES     | Full Time Equivalent Students  |  |  |
|          | A student in the classroom 15 hours/week for 35 weeks (or two semesters) = 525                           |  |  |
|          | student contact hours.   |  |  |
|          | 525 student contact hours = 1 FTES.  |  |  |
|          | Example: 400 student contact hours = 400/525 = 0.762 FTES.   |  |  |
|          | The State apportionment process and District allocation model both use FTES as the                       |  |  |
|          | primary funding criterion.   |  |  |
| FTEF     | Full Time Equivalent Faculty   |  |  |
|          | A faculty member teaching 15 units for two semesters (30 units for the year) = 1 FTE.                    |  |  |
|          | Example: a 6 unit assignment = 6/30 = 0.20 FTEF (annual). The college also computes                      |  |  |
|          | semester FTEF by changing the denominator to 15 units. However, in the program                           |  |  |
|          | review data, all FTE is annual.  |  |  |
|          | FTEF includes both Full-Time Faculty and Part-Time Faculty.  |  |  |
|          | FTEF in this program review includes faculty assigned to teach extra large sections (XL                  |  |  |

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|          | Faculty). This deviates from the prior practice of not including these assignments as part                     |
|----------|--|
|          |  |
|          | of FTEF. However, it is necessary to account for these assignments to properly represent                       |
|          | faculty productivity and associated costs.   |
| Cross    | FTEF is assigned to all faculty teaching cross-listed sections. The FTEF assignment is                         |
| Listed   | proportional to the number of students enrolled at census. This deviates from the                              |
| FTEF     | practice of assigning load only to the primary section. It is necessary to account for these                   |
|          | cross-listed assignments to properly represent faculty productivity and associated costs.                      |
| XL FTE   | Extra Large FTE: This is the calculated assignment for faculty assigned to extra large                         |
|          | sections (greater than 60 census enrollments). The current practice is not to assign FTE.                      |
|          | Example: if census>60, 50% of the section FTE assignment for each additional group of                          |
|          | 25 (additional tiers).   |
| WSCH     | Weekly Student Contact Hours   |
|          | The term "WSCH" is used as a total for weekly student contact hours AND as the ratio of                        |
|          | the total WSCH divided by assigned FTEF.   |
|          | Example: 20 sections of 40 students at census enrolled for 3 hours per week taught by                          |
|          | 4.00 FTEF faculty. $(20 \times 40 \times 3) = 2,400 \text{ WSCH} / 4.00 \text{ FTEF} = 600 \text{ WSCH/FTEF}.$ |
| WSCH to  | Using the example above: 2,400 WSCH x 35 weeks = 84,000 student contact hours =                                |
| FTES     | 84,000 / 525 = 160 FTES (see FTES definition).   |
|          | Simplified Formulas: FTES = WSCH/15 or WSCH = FTES x 15  |
| District | Program WSCH ratio goal. WSCH/FTEF   |
| Goal     | The District goal was set in 2006 to recognize the differences in program productivity.                        |

## **3B: Student Success Terminology**

| Census  | Number of students enrolled at Census (typically the 4 <sup>th</sup> week of class for fall and spring). Census enrollment is used to compute WSCH and FTES for funding purposes.  |
|---------|--|
| Retain  | Students completing the class with any grade other than W or DR divided by Census Example: 40 students enrolled, 5 students dropped prior to census,35 students were enrolled at census, 25 students completed the class with a grade other than W or DR: Retention Rate = 25/35 = 71% |
| Success | Students completing the class with grades A, B, C, CR or P divided by Census Excludes students with grades D, F, or NC.  |

Program specific data was provided in Section 3 for all programs last year. This year, please refer to the data sources available

athttp://www.venturacollege.edu/faculty\_staff/academic\_resources/program\_review.shtml

In addition, the 2011-2012 program review documents will provide examples of last year's data and interpretations.

3C:2012 - 2013 Please provide program interpretation for the following:

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## 3C1: Interpretation of the Program Budget Information

The material budget for the program has not increased in at least a decade. IT remains at \$7k per fiscal year. The cost of consumables have increased . Acetylene gas has gone up, price of steel has gone up, welding rods have doubled in price. The number of students served has also increased. Based on our current class schedule there is approximately 1350 student lab hours per year. This is allows approximately \$5 per hour from our material budget. We have been offsetting the cost to operate by utilizing a material fee and monetary and material donations. It has been increasingly difficult to maintain quality instruction.

The data suggests that the budget has remained constant. The cost of instructional supplies has gone up. I requested permanent additional funding for instructional supplies. The final program initiative priority rating (page 14) suggests an increase of \$7000. I cannot confirm that the funds are available at this time.

Also, I am in need of an instructional assistant to help maintain safety and curriculum standards. The budget shows that a classified staff is being paid from the welding program's budget in the amount of \$41781. The welding program does not have a classified personnel at this time. The program will benefit with the addition of a classified assistant. This is a safety issue. The lab consists of many enclosed single occupancy stations. This restricts the ability for the instructor the oversee the student safety. Students are using dangerous and technical equipment. Also the lab footprint has increased with the addition of an outside yard. This also impacts the safety issue.

### 3C2: Interpretation of the Program Inventory Information

The inventory list contains items purchased after the remodel of the facility. It could be updated by including the items obtained prior to the remodel.

#### 3C3: Interpretation of the Program Productivity Information

The welding program has set a maximum student capacity in each class. This was based on the need for a safe learning environment, student to instructor ratio and the number of stations available for students. Typical student capacities are as follows: introduction- 20. Advanced classes-30. Fabrication -20. Because of the limited number of students in each class the district WSCH of 525 is very difficult to exceed. That being said, the program has been maintaining a high percentile of the district goal.

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| 3C4: Interpretation of the Program Course Productivity I | Information |
|--|-------------|
|--|-------------|

## 3C5: Interpretation of Program Retention, Student Success, and Grade Distribution

The student retention rate, success rate and employment rate could be increased by increasing the weld certifications offered to the students. Written material and equipment needed to achieve this goal.

## 3C6: Interpretation of the Program Completion Information

The majority of students in the program work toward a welding certification offered by the private sector( American Welding Society) This data is not tracked by the district. Some students pursue a college degree.

## 3C7: Interpretation of the Program Demographic Information

The data suggests a need to reach out to the female and minority population. The majority of the enrollment is Hispanic and white males.

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## 4. Performance Assessment

# 4A1:2012-2013 Institutional Level Student Learning Outcomes

| Institutional Level Student Learning Outcome 1 | Performance Indicators |  |
|--|------------------------|--|
| Communication                                  |                        |  |
| Operating Information                          |                        |  |
|  |                        |  |
| Analysis – Assessment                          |                        |  |
|  |                        |  |
|  |                        |  |

| Performance Indicators |  |  |
|------------------------|--|--|
|                        |  |  |
| Operating Information  |  |  |
|                        |  |  |
| Analysis – Assessment  |  |  |
|                        |  |  |
|                        |  |  |

| Institutional Level Student Learning Outcome 3 | Performance Indicators |
|--|------------------------|
| Critical Thinking and problem solving          |                        |

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| Operating Information |
|-----------------------|
|                       |
|                       |
| Analysis – Assessment |
|                       |
|                       |

| Institutional Level Student Learning Outcome 4 | Performance Indicators |  |
|--|------------------------|--|
|  |                        |  |
| Information Literacy                           |                        |  |
| Operating Information                          |                        |  |
|  |                        |  |
|  |                        |  |
| Analysis – Assessment                          |                        |  |
|  |                        |  |
|  |                        |  |

| Institutional Level Student | Performance Indicators |  |  |
|-----------------------------|------------------------|--|--|
| Learning Outcome 5          |                        |  |  |
| Personal/community          |                        |  |  |
| awareness and academic /    |                        |  |  |
| career responsibilities     |                        |  |  |
| Operating Information       |                        |  |  |
|                             |                        |  |  |
|                             |                        |  |  |
| Analysis – Assessment       |                        |  |  |
|                             |                        |  |  |
|                             |                        |  |  |

# <u>4A2:</u> <u>2012-2013</u> <u>Program Level Student Learning Outcomes - For programs/departments offering degrees and/or certificates</u>

| Program-Level Student | Performance Indicators                  |
|-----------------------|---|
| Learning Outcome 1    |   |
| Set up equipment and  | Written tests, practical demonstrations |
| perform basic welding |   |

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| processes. |                          |  |
|------------|--------------------------|--|
|            | Operating Information    |  |
|            |                          |  |
|            | Analysis – Assessment    |  |
|            | Allalysis – Assessificit |  |
|            |                          |  |
|            |                          |  |

| Program-Level Student<br>Learning Outcome 2                                 | Performance Indicators                  |  |
|---|---|--|
| Read and interpret blueprint drawings commonly used in welding fabrication. | Written tests, practical demonstrations |  |
|   | Operating Information                   |  |
|   |   |  |
| Analysis – Assessment   |   |  |
|   |   |  |
|   |   |  |

| Program-Level Student | Performance Indicators                  |  |
|-----------------------|---|--|
| Learning Outcome 3    |   |  |
|                       |   |  |
|                       | Written tests, practical demonstrations |  |
| Operating Information |   |  |
|                       |   |  |
|                       |   |  |
| Analysis – Assessment |   |  |
|                       |   |  |
|                       |   |  |

| Program-Level Student<br>Learning Outcome 4 | Performance Indicators |
|---|------------------------|
|   |                        |
| Operating Information                       |                        |
|   |                        |
|   |                        |

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| Analysis – Assessment |
|-----------------------|
|                       |
|                       |

| Program-Level Student<br>Learning Outcome 5 | Performance Indicators |  |
|---|------------------------|--|
|   |                        |  |
|   | Operating Information  |  |
|   |                        |  |
|   | Analysis – Assessment  |  |
|   |                        |  |
|   |                        |  |
|   |                        |  |

# 4A3: 2012-2013 Course Level Student Learning Outcomes - Refer to TracDat

# 4B: 2012-2013 Student Success Outcomes

| Student Success Outcome 1  | Performance Indicators   |
|--|--|
| The program will increase its retention rate from the average of the <b>program's</b> prior three-year retention rate. The retention rate is the number of students who finish a term with any grade other than W or DR divided by the number of students at census. | The program will increase the retention rate by 2% or more above the average of the <b>program's</b> retention rate for the prior three years. |
|  | Operating Information  |
| Analysis – Assessment  |  |
|  |  |

| Student Success Outcome 2             | Performance Indicators   |
|---------------------------------------|--|
| The program will increase the         | The program will increase student success rate by 2% or more above           |
| student success rates from the        | the <b>program's</b> average student success rate for the prior three years. |
| average of the <b>program's</b> prior |  |
| three-year success rates. The         |  |
| student success rate is the           |  |

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| percentage of students at census who receive a grade of C or better. |  |
|--|--|
| Operating Information  |  |
|  |  |
|  |  |
| Analysis – Assessment  |  |
|  |  |
|  |  |

# 4C. 2012-2013 Program Operating Outcomes

| Program Operating Outcome 1   | Performance Indicators  |  |
|---|---|--|
| The program will maintain WSCH/FTEF above the 525 goal set by the district. | The program will exceed the efficiency goal of 525 set by the district by 2%. |  |
|   | Operating Information   |  |
|   |   |  |
| Analysis – Assessment   |   |  |
|   |   |  |

| <b>Program Operating Outcome 2</b> | Performance Indicators   |  |
|------------------------------------|--|--|
| Inventory of instructional         | A current inventory of all equipment in the program will be          |  |
| equipment is functional,           | maintained. Equipment having a value over \$5000 will have a service |  |
| current, and otherwise             | contract. A schedule for service life and replacement of outdated    |  |
| adequate to maintain a quality-    | equipment will reflect the total cost of ownership.                  |  |
| learning environment.              |  |  |
| Inventory of all equipment over    |  |  |
| \$200 will be maintained and a     |  |  |
| replacement schedule will be       |  |  |
| developed. Service contracts       |  |  |
| for equipment over \$5000 will     |  |  |
| be budgeted if funds are           |  |  |
| available.                         |  |  |
|                                    |  |  |
|                                    | Operating Information  |  |
|                                    |  |  |
|                                    | Analysis – Assessment  |  |
|                                    |  |  |
|                                    |  |  |

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## **4D. Program Review Rubrics for Instructional Programs**

**Academic Programs** 

| <b>Point Value</b>  | Element   | Score |
|---------------------|---|-------|
| Up to 6             | Enrollment demand   |       |
| Up to 6             | Sufficient resources to support the program (ability to find  |       |
|                     | qualified instructors; financial resources; equipment; space) |       |
| Up to 4             | Agreed-upon productivity rate                                 |       |
| Up to 4             | Retention rate  |       |
| Up to 3             | Success rate (passing with C or higher)                       |       |
| Up to 3             | Ongoing and active participation in SLO assessment process    |       |
| <b>Total Points</b> | Interpretation  |       |
| 22 – 26             | Program is current and vibrant with no further action         |       |
|                     | recommendation  |       |
| 18 – 21             | Recommendation to attempt to strengthen the program           |       |
| Below 18            | Recommendation to consider discontinuation of the program     |       |

## **TOTAL**

## **CTE Programs**

| Point Value         | Element   | Score |
|---------------------|---|-------|
| Up to 6             | Enrollment demand   | 6     |
| Up to 6             | Sufficient resources to support the program (ability to find  | 3     |
|                     | qualified instructors; financial resources; equipment; space) |       |
| Up to 6             | Program success (degree / certificate / proficiency award     | 3     |
|                     | completion over 4 year period)                                |       |
| Up to 4             | Agreed-upon productivity rate                                 | 4     |
| Up to 4             | Retention rate  | 4     |
| Up to 4             | Employment outlook for graduates / job market relevance       | 3     |
| Up to 3             | Success rate (passing with C or higher)                       | 4     |
| Up to 3             | Ongoing and active participation in SLO assessment process    | 2     |
| <b>Total Points</b> | Interpretation  |       |
| 31 - 36             | Program is current and vibrant with no further action         |       |
|                     | recommendation  |       |
| 25 - 30             | Recommendation to attempt to strengthen the program           |       |
| Below 25            | Recommendation to consider discontinuation of the program     |       |

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# 5. Findings

| 2012-2013 - FINDINGS  |
|---|
| Finding 1: the program is funding a classified assistant but does not have an assistant. Please see 3C1                             |
| Finding 2: program could benefit from increasing weld certifications offered to students  |
| Finding 3: program is in need of increased operating budget   |
|   |
|   |
|   |
|   |
| 6. Initiatives  1: the program is funding a classified assistant but does not have an assistant. Request for a classified assistant |
| 2: Updated welding code books are needed (\$5000.00)  |

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3: Need access to lathe and mill for weld inspection and certification (possible acquisition from manufacturing lab)

4: equipment needed to finish oxy/acetylene welding stations.

5: request for computer operated plasma cutting equipment approx. \$22000.00

6: Meet Perkins Core Indicators in regards to student recruitment, retention, completion and workforce employment, especially for special population and non-traditional students. No cost

6A: 2011-2012 - Initiatives

**NONE** 

## 2011 - 2012 FINAL Program Initiative Priority Ratings

| Line Number | Division Code | Program | Category   | Program<br>Priority<br>(0, 1, 2, 3) | Division<br>Priority<br>(R,H,M,L) | Committee<br>Priority (R,<br>H, M, L) | College<br>Priority<br>(R, H, M, L) | Initiative ID | Initiative ID | Initiative Title | Resource<br>Description  | Resource<br>Category | Estimated<br>Cost | Adjusted Cost | Accumulated<br>Costs | Full Time or<br>Part Time |
|-------------|---------------|---------|------------|-------------------------------------|-----------------------------------|---------------------------------------|-------------------------------------|---------------|---------------|------------------|--|----------------------|-------------------|---------------|----------------------|---------------------------|
| 1           | 36            | Welding | Budget     | 1                                   | н                                 |                                       | Н                                   | WELD 12-01    |               |                  | need additional<br>material funding<br>for daily<br>operations     | 7                    | 7,000             | 7,000         | 7,000                |                           |
| 2           | 36            | Welding | Personnel  | 2                                   | М                                 |                                       | М                                   | WELD 12-02    |               |                  | additional part-<br>time classified<br>staff needed for<br>lab     | 2                    | 8,000             | 8,000         | 15,000               |                           |
| 3           | 36            | Welding | Facilities | 3                                   | R                                 | Н                                     | Н                                   | WELD 12-03    | WELD1203      |                  | outside yard needs<br>to be permanently<br>constructed             | 5                    | 40,000            | 40,000        | 55,000               |                           |
| 4           | 36            | Welding | Technology | 4                                   | L                                 | L                                     | L                                   | WELD 12-04    | -             | code books       | additional code<br>books need to be<br>purchased for<br>curriculum | 3                    | 3,000             | -             | 55,000               |                           |
| 5           | 36            | Welding | Technology | 5                                   | L                                 | М                                     | М                                   | WELD 12-05    | WELD1205      | virtual welder   | training aid   | 3                    | 55,000            | 55,000        | 110,000              |                           |

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## 6B:2012-2013 INITIATIVES

Initiative ID should be consistent. For example: 2011-2012 identified initiatives - ART1201, ART1202, etc. 2012-2013 identified initiatives - ART1301, ART1302, etc.

Initiative 1 Request classified staff assistant
Initiative
Links to Finding
Benefits Request for Resources
Funding Sources

| No new resources are required (use existing resources)                |  |  |  |  |  |
|---|--|--|--|--|--|
| Requires additional general funds for personnel, supplies or services |  |  |  |  |  |
| (includes maintenance contracts)                                      |  |  |  |  |  |
| Requires computer equipment funds (hardware and software)             |  |  |  |  |  |
| Requires college equipment funds (other than computer related)        |  |  |  |  |  |
| Requires college facilities funds                                     |  |  |  |  |  |
| Requires other resources (grants, etc.)                               |  |  |  |  |  |

## Initiative 2: request for welding code books

Initiative 3: request for a lathe and mill for weld inspection/ certification

Initiative 4: request for computer operated plasma cutting equipment

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# 6C: 2012-2013 Program Initiative Priority Ratings

| Program | Finding Number | Category | Program Priority (R, H, M, L) | Division Priority (R, H, M,L) | Committee Priority (R, H, M, L) | College Priority (H, M, L) | Initiative ID | Initiative Title | Resource Description | Estimated Cost |
|---------|----------------|----------|-------------------------------|-------------------------------|---------------------------------|----------------------------|---------------|------------------|----------------------|----------------|
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |
|         |                |          |                               |                               |                                 |                            |               |                  |                      |                |

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6D: PRIORITIZATIONS OF INITIATIVES WILL TAKE PLACE AT THE PROGRAM, DIVISION, COMMITTEE, AND COLLEGE LEVELS:

#### **Program/Department Level Initiative Prioritization**

All initiatives will first be prioritized by the program/department staff. Prioritize the initiatives using the **RHML** priority levels defined below.

## **Division Level Initiative Prioritization**

The program initiatives within a division will be consolidated into division spreadsheets. The dean may include additional division-wide initiatives. All initiatives will then be prioritized using the **RHML** priority levels defined below.

### **Committee Level Initiative Prioritization**

The division's spreadsheets will be prioritized by the appropriate college-wide committees (staffing, technology, equipment, facilities) using the **RHML** priority levels defined below.

## **College Level Initiative Prioritization**

Dean's will present the consolidated prioritized initiatives to the College Planning Council. The College Planning Council will then prioritize the initiatives using the **RHML** priority levels defined below.

**R**: Required – mandated or unavoidable needs (litigation, contracts, unsafe to operate conditions, etc.).

**H**: High – approximately 1/3 of the total program/department/division's initiatives by resource category (personnel, equipment, etc.)

**M**: Medium – approximately 1/3 of the total program/department/division's initiatives by resource category (personnel, equipment, etc.)

L: Low – approximately 1/3 of the total program/department/division's initiatives by resource category (personnel, equipment, etc.)

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2012-2013

#### 7. Process Assessment and Appeal

## 7A. Purpose of Process Assessment

The purpose of program review assessment is to evaluate the process for continual improvement. The process is required for accreditation and your input is very important to us as we strive to improve.

# 7B. 2012 - 2013 ASSESSMENT QUESTIONS

- **1.** Did you complete the program review process last year, and if so, did you identify program initiatives?
- 2a. Were the identified initiatives implemented?
- **2b.**Did the initiatives make a difference?
- **3.** If you appealed or presented a minority opinion for the program review process last year, what was the result?
- 4. How have the changes in the program review process worked for your area?
- 5. How would you improve the program review process based on this experience?

## 7C. Appeals

After the program review process is complete, your program has the right to appeal the ranking of initiatives.

If you choose to appeal, please complete the appropriate form that explains and supports your position. Forms are located at the Program Review VC website.

The appeal will be handled at the next higher level of the program review process.

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